



Emerging Markets Division

Physical, Economic and Social Infrastructure

Who we are

At Cardno, **Effective Development is our Business**. We create innovative solutions for sustainable development around the world. Cardno's Emerging Markets Division has over 90 years of collective experience providing specialised professional services to development programmes. We challenge the causes of poverty to improve the physical, economic and social infrastructure that underpins communities. From enhancing water management information systems in Lebanon to improving maternal and child health in India, Cardno is shaping the future.

Cardno's Emerging Markets Division is truly **a global team**. We have eight corporate offices and over 150 project offices on five continents. To meet our clients' needs worldwide, Cardno brings together over 4,000 engineers, technical specialists, and development professionals who speak 40 languages. The Division serves a range of donors including: the African Development Bank (AfDB); Asian Development Bank (ADB); Australian Agency for International Development (AusAID);

European Development Fund; European Union; Global Fund; Millennium Challenge Corporation (MCC); UK Department for International Development (DFID); UN Agencies; US Agency for International Development (USAID); and the World Bank Group. We also work directly with partner governments, corporate clients, non-government organisations, and local communities. Cardno's global presence allows us to share successful development approaches with our clients to maximise development impact.

We focus on achieving the greatest impact for every investment and we have the systems to ensure efficient interventions with quantifiable results. Not only do we draw on our knowledge and experience, but we are also adept at leveraging funds and drawing on our diverse client base to catalyse real change. Our collective successes in multiple geographies and technical areas feed into our ability to deliver **value to our clients and tangible results to communities**.

We achieve results by nurturing **innovation through thought leadership** and we believe in sharing our best practices and lessons learned. For example, Cardno's Private Clients practice is participating in a series of extractive industry conferences to present our approach to preparing companies and communities for the impact of mine closure. To expand the scope of our impact, we share our innovative work with our development colleagues through the quarterly magazine *Cardno Connect*.

Our approach to **sustainability is rooted in local partnerships**. Cardno's local partners are integral team members. We empower local stakeholders to be the architects of their own development and work to ensure that the dividends of development are broadly distributed. For example, Cardno drew on local expertise in Ukraine to establish a USAID-funded Commercial Law Centre to enable the private sector to thrive in a market economy. The centre became self-sustaining over the course of the project and continues to develop Ukraine's legal infrastructure today.

Restored 6.5 million documents, including approximately 666,800 property deeds, in Afghanistan



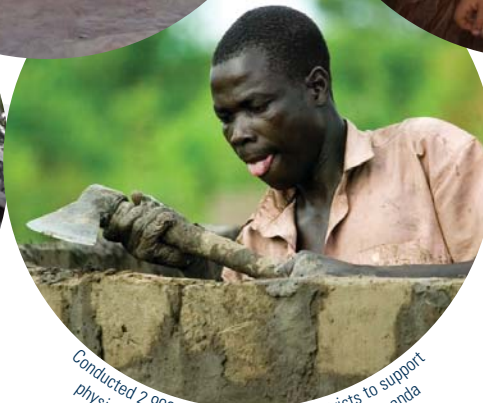
Trained 1,257 physicians, nurses and midwives in Armenia



Managed an AUS\$16 million trust fund to support electoral reform in PNG



Conducted 2,900 interventions in 19 districts to support physical and social rehabilitation in Northern Uganda



Designed, tendered and supervised the construction of an access road in PNG



Developed a women's training centre in Tunisia



Constructed more than 2,000 junior secondary schools in Indonesia



Established a trade policy analysis centre in Syria



What we do

Physical Infrastructure

Cardno's physical infrastructure team designs and delivers engineering infrastructure and maintenance projects in transport, water supply and sanitation, and natural resources as well as public infrastructure projects such as schools and hospitals. For example, Cardno implemented an AusAID-funded project in the Philippines that rehabilitated 54 water systems, funded 35 road projects, and constructed 66 community halls. These initiatives benefited over 28,000 households. In Tajikistan, Cardno implemented an ADB-funded project to construct a 160 km highway to the Kyrgyzstan border. Cardno delivered the entire process, from the initial feasibility study to the construction of the highway. Our work in physical infrastructure is guided by the belief that secure access to markets, public facilities, clean water, and reliable energy is fundamental to the health and economic development of people in developing countries.

Economic Infrastructure

Cardno approaches economic growth by nurturing competitive private sectors that generate greater investment, employment, and incomes. Cardno often leverages donor funding with private sector investments to maximise results and promote sustainability. For example, Cardno leveraged £14.4 million in private sector funds to improve the range of remittance products available in Bangladesh through a £2.2 million DFID-funded challenge fund. Cardno also addresses constraints to efficiency in order to promote and expand opportunities for trade and investment. In a USAID-funded project in Kenya, Cardno linked more than 24,000 rural enterprises to commercial markets through formal supply contracts. Cardno works with stakeholders to develop strong public financial management systems, broaden access to finance, and strengthen regulatory frameworks to ensure a balance between economic growth and stability.

Social Infrastructure

Cardno works with key stakeholders to design and implement social development strategies on issues ranging from food security and education to climate change and health. For example, Cardno designed a €95 million programme in Malawi to raise agricultural production and improve food security. In Indonesia, Cardno is connecting government ministries with the private sector to develop curricula and train teachers in 2,000 secondary schools across 240 districts. In Uganda, Cardno is working with private sector companies to expand the healthcare services offered to their employees, dependents, and members of the surrounding community. This USAID-funded project has reached over 350,000 people to date. Cardno strengthens the social infrastructure of communities to equip local stakeholders with the tools they need to achieve healthy, sustainable futures.

Cardno is shaping the future through physical, economic and social infrastructure.

Learn more at www.cardno.com

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