



Cardno Emerging Markets Private Clients Update

2nd Edition
June 2010

About Us

The Private Clients practice draws on Cardno’s extensive experience with development programs and applies this to private sector investments in developing countries and Australia. Our clients are mainly mining, oil and gas companies looking to maintain a social licence to operate. These companies aim to create positive opportunities for local communities, and minimise negative social and environmental impacts in and around investment sites. We are a global practice with staff currently based in Melbourne, Washington, Jakarta, Lima, Maputo and Port Moresby servicing multi-national companies.

Recent Projects Activities

PNG Sustainable Development Program – ‘Tabubil Futures’

The town of Tabubil in remote Western Province, Papua New Guinea, is entirely dependent on the mining operation of Ok Tedi Mining Limited (OTML). We have been engaged by PNG Sustainable Development Program (PNGSDP) – majority shareholder in OTML – to research options for the town post-mine closure. Over 18,000 people currently reside within the broader Tabubil area and experience high standards of health and education services and utilities. PNGSDP’s mandate is to minimise the dislocation caused by mine closure, primarily through the promotion of alternative economic activity.

We are working with PNGSDP and OTML to study nine key areas: settlements, health, education, governance, security, law and justice, utilities, transport, commercial activities and urban planning.

Each of the nine studies is being undertaken by small teams of technical experts drawn from several of Cardno’s companies – a truly collaborative effort.



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Kavieng market, New Ireland Province, Papua New Guinea – 2010

Lihir Gold Limited (LGL) New Ireland Capacity Analysis

We are working with Lihir Gold Limited to design a strategy for addressing government capacity issues in the New Ireland province of Papua New Guinea. The team has consulted widely throughout the province, including with the Provincial Government of New Ireland based in Kavieng, its two District administrations, and selected Local Level Government entities, as well as with other relevant stakeholders. This broad participation is intended to build ownership and commitment, contributing to service delivery reflecting community needs. The sustainability of initiatives flowing from mining royalties will also be built through improving planning and implementation capacity. We are using an Organisational Capacity Assessment Tool, which is easy to use; is highly participatory; and is designed to empower organisations for their own institutional strengthening.



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Recent and Upcoming Activities

- Bruce Coyne recently delivered the keynote address at the Australia Africa Business Council (AABC) luncheon in Melbourne. The AABC promotes business networks, social contacts and increased investment between Africa and Australia.
- Victoria Collins and Jeanne Ellis participated in discussions at the Global Business Coalition on HIV and AIDS, Tuberculosis and Malaria in Washington DC, where business leaders from across a broad range of industries pledged their continued support to fight these three diseases in their workforces and communities.
- Melissa Wells travelled to Geneva to present a paper at the International Association for Impact Assessment's 30th Annual Conference. Melissa presented a case study on the Indonesia Basic Education Program, highlighting the local economic benefits of an aid program.
- The team is currently exploring social investment work in the coal seam gas industry in Queensland, the oil and gas sector in Equatorial Guinea, and is in discussions with an Australian miner with operations in Namibia.

Mega Uranium Sandalwood and Native Seeds Enterprise

We are continuing our engagement with Canadian uranium miner Mega Uranium which is looking to develop its Lake Maitland Uranium Mine. The project is currently at feasibility assessment stage. Having previously worked with Mega to develop the company's Indigenous Engagement Framework, we are now providing support to fulfil its enterprise development objectives and develop a business plan for a proposed Sandalwood and Native Seeds Enterprise. The native seeds enterprise would be directly linked to environmentally sound mine rehabilitation around the site. Both enterprises would be Indigenous owned and operated. We have documented information currently known about the enterprise and benchmarked this against the data that would be required to develop a bankable business plan.



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Gryphon Minerals Banfora Gold Project

We are currently working with IFC-funded Australian gold explorer Gryphon Minerals to support its Banfora Gold Project in south-western Burkina Faso. In March / April 2010, a team of social development and environmental management specialists undertook a 16-day site visit to Burkina Faso. The team conducted interviews, focus groups and household surveys in impacted villages and a preliminary environmental assessment. The team then developed a socio-economic baseline and impact assessment for the project area and a social management plan. The team concluded that community views of Gryphon Minerals' work are positive and any environmental impact from its exploration activities is minimal. One Katolo villager said, *'I know Gryphon Minerals well and thank them for what they have done for the entire village in terms of helping the youth'*.

We are also assisting Gryphon Minerals to prepare their Health, Safety, Environment and Community Policy, Human Resources Policy, Stakeholder Engagement Plan, and Voluntary Principles on Security and Human Rights Implementation Plan. We are working with Cardno Brisbane and with SRK Consulting (Johannesburg).



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Women's Focus Group, Nogbele, Burkina Faso – 2010



Contact Us

Cardno's Private Clients practice is an exciting business line which draws on the wider technical skills of the Cardno group. We welcome further discussion about the services we offer.



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